REQUEST FOR PROPOSALS

EVALUATORS

END-OF-GRANT EVALUATION OF PORTFOLIOS “IMPROVING ACCESS TO SAFE, HEALTHY AND AFFORDABLE NUTRITION AND PROMOTING ITS CONSUMPTION AMONG THE MOST VULNERABLE POPULATIONS” AND “KEEPING FOOD MARKETS WORKING”

Issued by
The Global Alliance for Improved Nutrition (GAIN)

TABLE OF CONTENTS

I. PROJECT BACKGROUND AND SCOPE OF WORK 2
II. INSTRUCTIONS FOR RESPONDING 6
III. TERMS AND CONDITIONS OF THIS SOLICITATION 8
PROJECT BACKGROUND AND SCOPE OF WORK

ABOUT GAIN

The Global Alliance for Improved Nutrition (GAIN) is a Swiss-based foundation launched at the UN in 2002 to tackle the human suffering caused by malnutrition. Working with both governments and businesses, we aim to transform food systems so that they deliver more nutritious food for all people.

At GAIN, we believe that everyone in the world should have access to nutritious and safe food. We work to understand and deliver specific solutions to the daily challenge of food insecurity faced by poor people. By understanding that there is no "one-size-fits-all" model, we develop alliances and build tailored programmes, using a variety of flexible models and approaches.

We build alliances between governments, local and global businesses, and civil society to deliver sustainable improvements at scale. We are part of a global network of partners working together to create sustainable solutions to malnutrition. Through alliances, we provide technical, financial and policy support to key participants in the food system. We use specific learning, evidence of impact, and results of projects and programmes to shape and influence the actions of others.

Headquartered in Geneva, Switzerland, GAIN has representative offices in Denmark, The Netherlands, the United Kingdom, and the United States. In addition, we have country offices in Bangladesh, Ethiopia, India, Indonesia, Kenya, Mozambique, Nigeria, Pakistan, and Tanzania. Programmes and projects are carried out in a variety of other countries, particularly in Africa and Asia.

BACKGROUND

The Global Alliance for Improved Nutrition (GAIN) has recently completed two large portfolios of work, encompassing over 50 projects across at least 12 countries spanning six years. GAIN seeks the services of an evaluation agency(ies)/evaluators to complete end-of-grant evaluations of these two portfolios as described below.

Portfolio 1

In 2017, GAIN entered a grant agreement with the Ministry of Foreign Affairs of the Kingdom of the Netherlands (MFA) for the implementation of the portfolio “Improving access to safe, healthy and affordable nutrition and promoting its consumption among the most vulnerable populations” (Portfolio 1). The three objectives and corresponding ten workstreams within the portfolio were:

- Improve diets for vulnerable populations such as adolescents, women and children; This involves our work in Large Scale Food Fortification, Better Diets for Children, and Adolescent Nutrition.
- Enhance private sector actions to improve access to nutritious foods and tackle malnutrition; This covers our programmes called Marketplace for Nutritious Foods, Post-harvest Loss Alliance for Nutrition (PLAN), Workforce Nutrition (WFN), and Scaling Up Nutrition (SUN) Business Network (SBN).

Two additional workstreams were added to portfolio in 2019:
- “Commercialisation of Biofortified Foods” in partnership with HarvestPlus as an initiative to expand coverage of six biofortified nutrient dense foods / crops. Note: this workstream ends in December 2022.
- “Dutch Engagement” which was meant to strengthen GAIN’s position and relationship with key stakeholders such as the MFA, private sector companies, universities and other Non-Governmental Organisations (NGOs) in the Netherlands.

An overview of all workstreams and implementing countries of the “Improving access to safe, healthy and affordable nutrition and promoting its consumption among the most vulnerable populations” portfolio can be found in Annex 1.

The portfolio spans the period from 1st July 2017 until June 2022 and covers 43 projects in 12 countries.

Portfolio 2

In August 2020, the Ministry of Foreign Affairs of the Netherlands (MFA) entered an agreement with GAIN to implement a multi-donor programme “Keeping Food Markets Working” (KFMW) (Portfolio 2). KFMW was an emergency response programme to protect and sustain food systems in the face of COVID-19. It aimed to provide rapid support to food system workers, to small and medium enterprises supplying nutritious foods and to keeping fresh food markets open. The KFMW portfolio included six workstreams, including a cross-cutting research agenda:

1. Building resilience of small- and medium-sized enterprises (SMEs)
2. Maintaining and reinforcing efforts in Large-Scale Food Fortification
3. Ensuring food markets stay open and are operating safely
4. Investing in nutrition security for key workers in the food system
5. Supporting effective policymaking and coordination during the pandemic
6. Cross-cutting research to support the programme

An overview of all workstreams and implementing countries of the “Keeping Food Markets Working” portfolio can be found in Annex 2.

The KFMW portfolio was operational from 1st July 2020 through June 2022 and included 6 workstreams across 9 different countries (approximately 26 projects).

SCOPE OF WORK AND DELIVERABLES

1.1. OVERALL OBJECTIVE OF THE END-OF-GRANT EVALUATIONS

The overall objective of these end-of-grant evaluations are to assess the performance of GAIN and the workstreams under each of the two portfolios. These summative evaluations are intended to assess the extent to which GAIN accomplished its objectives and targets, and to provide insights and inputs into what areas could be strengthened in future work. The evaluations of the two portfolios will be conducted separately but concurrently.

1.2. SCOPE AND APPROACH FOR THE END-OF-GRANT EVALUATION

The evaluations will use the existing and/or revised programme theories of change (per Portfolio and per workstream) and the MFA/FNS’s and other related and used results frameworks as the basis for assessing accomplishment of objectives and targets. Data will draw on findings (baseline,

---

1 Dutch Ministry of Foreign Affairs Food and Nutrition Security Results and Indicator Framework
midline, endline as available) of existing independent evaluations of programme components already undertaken or in process and several program assessments (external reviews of program approaches). This will be complemented by review of other GAIN documents and key stakeholder interviews including Dutch missions, implementation partners, and independent experts as appropriate to look and reflect critically to the current claims and conclusions (what is well underpinned and what needs more evidence). After that, draw (partly new) conclusions / recommendations per workstream (what worked, what didn’t, what lessons learned) and overall conclusions / recommendations.

The evaluations will be summative in nature and assess the achievements of the two portfolios using the OECD, Network on Development Evaluation criteria as framework. Briefly, the evaluation will explore all 6 OECD criteria: relevance, coherence, effectiveness, efficiency, impact, efficiency, sustainability².

**Portfolio 1:** The assessment will (where possible) build off the findings for the Midterm Review which was conducted in 2020³, which assessed interim findings for most criteria and final findings for criteria on relevance and coherence (see table below). For these two criteria areas, within Portfolio 1, the evaluation can provide updates on the findings from the midterm review. In addition, the midterm review conducted 5 deep dives which were formative in nature, on five programme areas within GAIN (LSFF, Urban Nutrition, Evaluation portfolio, Smarter Futures, Dutch Engagement). A deep dive into the Commercialization of Biofortified Crops workstream will be expected also include summative conclusions of the anticipated impact (given growing seasons and that some results will not be expected until later in 2023).

**Portfolio 2:** The assessment will build off the various ‘evaluations’ already conducted in the workstreams (see Annex 2). Given that all workstreams in this portfolio have already had some external assessment conducted, it is anticipated that this evaluation will be a lighter touch review of documents perhaps with some interviews of GAIN programme staff. It will be useful in this portfolio to summarize the design against implementation, the main results, and finally assess the lessons learned and how GAIN is taking those lessons forward to inform new and upcoming project designs (particularly on market governance).

<table>
<thead>
<tr>
<th>Criteria</th>
<th>Midterm focus of Portfolio 1</th>
<th>Key research question (note the specific research questions are modified slightly from OECD criteria to adapt to the portfolio, as per OECD guidance)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Relevance</td>
<td>Final</td>
<td>Is the portfolio of projects and the programmatic approach appropriate to advance the stated mission of GAIN? The MFA stated priorities? What adaptations may be needed to align these?</td>
</tr>
<tr>
<td>Coherence</td>
<td>Final</td>
<td>How well does the approach fit in terms of compatibility with other MFA investments? Other actions in the sector? In specific geographic areas where activities have been implemented?</td>
</tr>
<tr>
<td>Effectiveness</td>
<td>Interim</td>
<td>Has the approach achieved / is it in the process of achieving its stated objective (both qualitatively and quantitatively), including any differential results across the various programmatic areas and per country?</td>
</tr>
<tr>
<td>Efficiency</td>
<td>Interim</td>
<td>How well are the resources being used, and to what extent is the approach delivering results in an economic and timely fashion? Are there differences in efficiency across the various programmatic areas and per country?</td>
</tr>
<tr>
<td>Impact</td>
<td>Interim</td>
<td>Is the portfolio of programmes making a difference in its stated areas of influence and geographies? In other words, to what extent has GAIN’s work</td>
</tr>
</tbody>
</table>

² [https://www.oecd.org/dac/evaluation/daccriteriaforevaluatingdevelopmentassistance.htm](https://www.oecd.org/dac/evaluation/daccriteriaforevaluatingdevelopmentassistance.htm)

³ The midterm review did not include an assessment of the biofortification programme as it has only just begun in 2019.
under this grant agreement generated or can it be is expected to generate significant positive or negative, intended or unintended, higher-level effects? And what could have been done in addition to strengthen the impact for some of the thematic areas per country?

| Sustainability | Interim | Are any benefits observed likely to last, to extend beyond the direct period of investment? |

The final methodological approach for the evaluations will be proposed and developed by the evaluators, but should include a qualitative evaluation method that critically tests hypotheses and alternative hypotheses for result claims found in earlier evaluations—a sort of ‘process tracing light’ and should include:

- Screening existing evaluations:
- Inventory of result claims from earlier evaluations
- Inventory and appreciation of the causal claim in earlier evaluations (how convincing is it?)
- An assessment/judgement on causal claims that are interesting but not yet convincing in previous evaluations, formulate new hypotheses and alternative hypotheses.
- Find evidence for hypotheses and alternative hypotheses, using different sources, including independent sources.
- Draw conclusions about the results and convincingness of the evidence.

Review of existing documents should include:

- the two portfolio’s overarching theories of change and results frameworks (including the MFA/FNS framework)
- annual progress reports submitted to MFA (including results)
- design documentation, theories of change and results frameworks for all programmatic areas
- all program evaluations and assessment protocols conducted under both portfolios
- for Portfolio 1, the midterm review including five deep dives

Virtual primary data collection to gather further insights from key stakeholders, including but not limited to:

- GAIN staff
- MFA staff
- Implementation partners in select countries (see below) - for Portfolio 1
- Key stakeholders in the nutrition and related communities - for Portfolio 1

There will be a Reference Group to oversee the evaluation work completed by the contracted party. The Reference Group will be made up of The Global Alliance for Improved Nutrition (GAIN) and representatives from the MFA (the funder of the two portfolios). GAIN is issuing this Request for Proposal (RFP) and will be the administrative lead organisation for this RFP. The purpose of this RFP is to engage services of an evaluation partner(s) to conduct the end-of-grant evaluation(s) for the two portfolios.

1.3. DELIVERABLES

The following deliverables will be required for each Portfolio:

- Inception report, including a further developed methodology and workplan for approval by GAIN and the Reference Group
- Draft of final report prepared using structure agreed as part of inception
- Virtual “sense-making” workshop held with GAIN and MFA representative to review and provide input to findings and recommendations
• Final report – format to be determined
• Presentation slides (including a standalone summary slide)

1.4. ANTICIPATED TIMELINES

Phase I: September - October 2022
• Contracted partner receives and reviews all documentation to be provided by the Reference Group (initial and iterative process as needed)
• Inception report, including a further developed methodology and workplan
• The Reference Group reviews and agrees final approach and approves of the inception report. The inception report should provide a mock-up of the proposed structure for the final report.

Phase II: October - January 2022
• Conduct key stakeholder interviews
• Deep dive desk review of all provided documents
• Draft of final report prepared using structure agreed as part of inception
• Virtual “sense-making” workshop held with GAIN and MFA representative to review and provide input to findings and recommendations

Phase III: 30 January 2023
• Consultant modifies report as needed based on input from the Reference Group
• Contracted consultant submits final report
• GAIN comments and approves final report
• Final evaluation report is shared with MFA

1.5. EXPERTISE REQUIRED

For this assignment, we seek a consultant or consortium of consultants who together having the following qualifications:

• Higher education (MSc, PhD is an advantage) in nutrition, public health, or related field
• Experience in the analysis and interpretation of nutrition related data
• Experience in evaluating large-scale international programmes, including demonstrated familiarity with application of OECD criteria
• Experience in implementing food and nutrition programmes
• Experience in research in one or several of the GAIN programme target countries is an advantage

INSTRUCTIONS FOR PROPOSALS

This section addresses the process for responding to this solicitation. Applicants are encouraged to review this prior to completing their responses. **Applicants are not required to submit a bid for both Portfolio evaluations: they can submit bids for just one or for both of the portfolio evaluations.**

FORMAT FOR PROPOSAL

For each of the portfolio evaluations, a proposal needs to be formatted and attached as two separate documents. There is no limitation on page numbers however we request as concise a proposal as possible:

• Technical proposal outlining
a. different activities to complete this work and methodological approaches addressing the evaluation building on this Request For Proposals;

b. detailed profiles (qualification, expertise, relevant experience etc.) of the agencies and individuals who will be completing the work including their full names, their expertise and publications in relevant research (please attach CVs);

- **Financial proposal** outlining an illustrative but detailed budget accompanied by a budget narrative.

**CONTACT AND INQUIRIES**

Staff will be available to respond to clarifications on this solicitation. Please direct all inquiries and other communications to the GAIN RFP email address: rfp@gainhealth.org, with the subject line ‘Query: End-of-grant Evaluation of Portfolios.’ Queries sent by 8 July 2020 at 5:00pm EST will be responded to via an online post on the website on 15 July 2020. Responses will not be confidential except in cases where the applicant clearly indicates that proprietary information is involved.

**BUDGET**

Applicants are required to provide GAIN with an illustrative budget in US Dollars, in a separate document, and for each bid/portfolio. The final budget will be elaborated as the scope of the assessment is clarified and as part of the contracting process.

The budget submitted with this proposal should include

- justification of overall value for money,
- a comprehensive budget justification, which should be presented for each category of costs including: personnel, cost of travel, including subsistence allowances, consultants, meeting/workshop, overhead if applicable, and miscellaneous expenses.

All prices/rates quoted must be inclusive of all taxes/VAT as required.

The final budget amount will have to be approved by the organisation prior to starting the project.

**SUBMISSION**

Proposals should be in English and submitted in electronic copy to the following e-mail address: rfp@gainhealth.org. Please include in the subject line ‘End-of-grant evaluation of portfolios’.

**DEADLINE**

Completed proposals should be submitted to GAIN, by e-mail to rfp@gainhealth.org before 5 pm Central European Time on 29 July 2022.

**EXPRESSIONS OF INTEREST WILL NOT BE REVIEWED OR CONSIDERED IF :**

- received after the RFP deadline at the specified receiving office.
- received by fax.
- Incomplete as per sections noted above.
- not signed.

**RIGHTS OF REJECTION**

GAIN reserves the right to reject any or all submissions or to cancel or withdraw this RFP for any reason and at its sole discretion without incurring any cost or liability for costs or damages incurred by any applicant, including, without limitation, any expenses incurred in the preparation of the submission. The applicant acknowledges and agrees that GAIN will not indemnify the applicant for
any costs, expenses, payments or damages directly or indirectly linked to the preparation of the submission.

SUMMARY OF DEADLINES
- Queries to be submitted by: July 8th 2022
- Response will be disseminated on the website by: July 15th 2022
- Proposal submission deadline: July 29th 2022
- Response from GAIN on acceptance or rejection of Proposal: August 15th 2022
- Anticipated award of contract: August 30th 2022

TERMS AND CONDITIONS OF THIS SOLICITATION

NOTICE OF NON-BINDING SOLICITATION

GAIN reserves the right to reject any and all bids received in response to this solicitation and is in no way bound to accept any proposal. GAIN additionally reserves the right to negotiate the substance of the successful applicants’ proposals, as well as the option of accepting partial components of a proposal if deemed appropriate.

CONFIDENTIALITY

All information provided as part of this solicitation is considered confidential. In the event that any information is inappropriately released, GAIN will seek appropriate remedies as allowed. Proposals, discussions, and all information received in response to this solicitation will be held as strictly confidential.

RIGHT TO FINAL NEGOTIATIONS ON THE PROPOSAL

GAIN reserves the right to negotiate on the final costs, and the final scope of work of the proposal. GAIN reserves the right to limit or include third parties at GAIN’s sole and full discretion in such negotiations.

EVALUATION CRITERIA

Proposals will be reviewed by the Selection Team. The following indicate a list of the significant criteria against which proposals will be assessed. This list is not exhaustive or 100% inclusive and is provided to enhance the applicants’ ability to respond with substance.

Applicants are required to submit the following information, conforming to the guidelines given in this section:

- Technical quality of proposal 40%:
  a. Clear articulation of the respondents understanding of the scope of work and objectives
- Team profiles and experience 40%:
  a. Demonstrated expertise and prior experience in the evaluation of relevant programs and in relevant international scope
  b. Composition of evaluation partner team
- Budget 20%:
  a. Total budget
  b. Value for money
As part of the selection process, GAIN reserves the right to request clarifications and further details from one or a short list of final respondents.

REVIEW PROCESS

The review process will involve a Review Panel with participants selected by GAIN.

LIMITATIONS WITH REGARD TO THIRD PARTIES

GAIN does not represent, warrant, or act as agent for any third party as a result of this solicitation. This solicitation does not authorise any third party to bind or commit GAIN in any way without GAIN’s express written consent.

COMMUNICATION

All communication regarding this solicitation shall be directed to appropriate parties at GAIN. Contacting third parties involved in the RFP, the review panel, or any other party may be considered a conflict of interest and could result in disqualification of the proposal.

FINAL ACCEPTANCE

Award of a Proposal does not imply acceptance of its terms and conditions. GAIN reserves the right to negotiate on the final terms and conditions including the costs and the scope of work when negotiating the final contract to be agreed between GAIN and the applicant.

VALIDITY PERIOD

The offer of services will remain valid for a period of 60 days after the Proposal closing date. In the event of award, the successful applicant will be expected to enter into a contract subject to GAIN’s terms and conditions.

INTELLECTUAL PROPERTY

Subject to the terms of the contract to be concluded between GAIN and the applicant, the ownership of the intellectual property related to the scope of work of the contract, including technical information, know-how, processes, copyrights, models, drawings, source code and specifications developed by the applicant in performance of the contract shall vest entirely with GAIN.

SCOPE OF CHANGE

Once the contract is signed, no increase in the liability of GAIN or in the fees to be paid by GAIN for the services resulting from any change, modification or interpretation of the documents will be authorised or paid to the applicant unless such change, modification or interpretation has received the express prior written approval of GAIN.
ANNEX 1: OVERVIEW OF THE WORKSTREAMS IN PORTFOLIO 1 IMPROVING ACCESS TO SAFE, HEALTHY AND AFFORDABLE NUTRITION AND PROMOTING ITS CONSUMPTION AMONG THE MOST VULNERABLE POPULATIONS

<table>
<thead>
<tr>
<th>Workstream</th>
<th>Objectives</th>
<th>GAIN countries</th>
</tr>
</thead>
<tbody>
<tr>
<td>Large Scale Food Fortification (LSFF)</td>
<td>This workstream aims to improve the compliance and quality delivery on existing LSFF programmes; expand fortification in some countries of new food vehicles; and provide global coordination and technical assistance through the ENABLE platform and other platforms such as GFDx.</td>
<td>Bangladesh, Ethiopia, India, Mozambique, Pakistan, Tanzania</td>
</tr>
<tr>
<td>Better Diets for Children (BDC)</td>
<td>By rallying governments, academia, social sector partners and business we aim to improve demand for, access to, and utilisation of existing and new nutritious foods, considering household and family foods as well as out of home consumption. This workstream targets children under 5, with a special focus on the critical phase of complementary feeding (6-23 months) in Indonesia, Ethiopia, Nigeria and Mozambique.</td>
<td>Ethiopia, Indonesia, Mozambique, Nigeria</td>
</tr>
<tr>
<td>Adolescent Nutrition</td>
<td>This workstream targets adolescents. At the global level, scoping exercises will be conducted to learn more about what interventions improve dietary quality of adolescents and how to implement them in low and middle income countries. By building strategic relationships with government, donors, research institutions and other partners, the goal is to launch larger scale programmes to improve the quality of adolescent diets. At country level, evidence will be generated and political support be garnered to design cost-effective and scalable nutrition interventions that have the best potential to improve nutrition outcomes.</td>
<td>Bangladesh, Indonesia, Mozambique, Nigeria</td>
</tr>
<tr>
<td>Marketplace for Nutritious Food (MNF)</td>
<td>The MNF workstream is designed to support private-sector companies to become (or improve their ability to be) sustainable producers of safe and nutritious foods. The project seeks to support businesses, mostly small and medium enterprises (SMEs) to increase the access, demand, and quality of nutritious foods by providing technical and financial support to companies that produce nutritious foods. Consequently, companies will be able to improve the quality and quantity of safe and nutritious foods produced.</td>
<td>Kenya, Rwanda</td>
</tr>
<tr>
<td>Workforce Nutrition (WFN)</td>
<td>The Workforce Nutrition workstream aims to develop an effective and efficient set of nutrition interventions, which businesses in agricultural and industrial supply chains can implement. The focus lies with sector transformation in the garment (Bangladesh) and tea (India, Kenya) sectors by developing demonstration models to improve nutrition of workers, smallholders and their families. Furthermore, it is expanding the approach to the cocoa sector (Ghana).</td>
<td>Bangladesh, Ghana, India, Kenya</td>
</tr>
<tr>
<td>Postharvest Loss Alliance for Nutrition (PLAN)</td>
<td>The objective of PLAN is to bring together the multitude of public and private actors to act as both a global nucleus for coordination, programming, research, knowledge exchange and investment on postharvest loss as well as a national hub in emerging markets for business to business (B2B) engagement.</td>
<td>Ethiopia, Indonesia, Nigeria</td>
</tr>
<tr>
<td>SUN Business Network (SBN)</td>
<td>The SBN workstream will strengthen existing national SBNs to unlock new actions and investments from business and donors to increase the availability and affordability of nutritious foods to low income consumers. Another aim is to increase the number of national SBNs.</td>
<td>Bangladesh, Nigeria, Pakistan, Tanzania</td>
</tr>
<tr>
<td>Nutritious Foods Financing</td>
<td>The Nutritious Food Financing workstream focuses on applying blended finance models to the scale-up market-based</td>
<td>Global</td>
</tr>
</tbody>
</table>
approaches to improve access to nutrition foods. By building on the significant range of GAIN’s private sector engagements, it aims to introduce both a systematic approach and set of tools for GAIN’s way of doing business, and to catalyse private sector finance to help scale up locally produced nutritious foods in emerging markets through a Nutritious Food Financing Facility (N3F). These are intended to fill a gap in capital and debt markets available to small and medium sized food producing companies, and will facilitate cooperation between governments and companies around food quality and assurance required to speed up the roll out of new nutritious food products.

| Urban Governance for Nutrition | The Urban Governance for Nutrition workstream builds the enabling environment focusing on a) developing the global knowledge base on urban governance in nutrition; and b) a set of targeted advocacy activities to generate action in this area, globally and in two cities (in Dar es Salaam, Tanzania and Surabaya, Indonesia). At the city level the program aims at improving nutrition by working with local governments and others involved in urban governance processes, by embedding nutrition as a key focus area into municipal policies, and by improving existing nutrition governance. | Indonesia, Tanzania |
| Making Markets Work (MMW) | The Making Markets Work workstream is a multi-donor and multi-programme portfolio. Through the six projects contained within the portfolio GAIN will examine supply and demand constraints, and enhance the enabling environment in the public-private space to increase the consumption of safe and nutritious foods among low income populations and across GAIN’s nine country offices. | Global |
| Commercialisation of Biofortified Crops | The aim of this workstream is the commercialisation of six biofortified nutrient dense crops (Zinc rice, Iron pearl millet, Zinc wheat, Iron beans, Vitamin A cassava and Vitamin A maize) to at least 200 million consumers by 2022 and 600 million by 2028 in six targeted countries in Asia and Africa (Bangladesh, India, Pakistan, Kenya, Nigeria, Tanzania). | Bangladesh, India, Kenya, Nigeria, Pakistan, Tanzania |
| Dutch Engagement | Dutch Engagement is lead and facilitated by GAIN’s office in Utrecht and aims to leverage its collaboration with Dutch organisations and platforms. In particular GAIN will work with Dutch missions in the target countries, other Dutch NGOs, private sector companies, and knowledge institutes. Additionally, we seek synergies with the A4NH (Agriculture for Nutrition and Health) Food Systems Healthier Diets research programme, led by Wageningen University. GAIN has supported the secretariat for the Netherlands Working Group on international Nutrition between 2017-2019. | Global |
**ANNEX 2: OVERVIEW OF THE WORKSTREAMS IN PORTFOLIO 2 KEEPING FOOD MARKETS WORKING**

<table>
<thead>
<tr>
<th>Workstream</th>
<th>Objectives</th>
<th>GAIN countries</th>
</tr>
</thead>
<tbody>
<tr>
<td>Building resilience of SMEs</td>
<td>This workstream is about thoroughly understanding the constraints that SMEs face and supporting the liquidity of SMEs that produce and market safe, nutritious foods. Case study report was completed by external evaluator.</td>
<td>Nigeria, Kenya, Mozambique, Tanzania, Rwanda, Ethiopia, Bangladesh, Pakistan</td>
</tr>
<tr>
<td>Maintaining and reinforcing efforts in Large-Scale Food Fortification</td>
<td>Through GAIN’s premix facility (GPF), GAIN supports availability of premix – in this case potassium iodate or KIO₃ - through the establishment and stocking of national premix hubs in Mozambique and Tanzania to stabilise supply and keep fortification programmes operational. Case study analysis in Pakistan was conducted by third party.</td>
<td>Mozambique, Tanzania, Egypt and Pakistan</td>
</tr>
<tr>
<td>Ensuring food markets stay open and are operating safely</td>
<td>Through this workstream, we are working with local stakeholders in markets to mitigate risks in the short-term and make traditional markets safer and more resilient in the long-term.</td>
<td>Bangladesh, Ethiopia, Kenya, Nigeria, Tanzania, and Mozambique</td>
</tr>
<tr>
<td>Investing in Nutrition Security for Key Workers in the Food System</td>
<td>This workstream focusses on nutrition security for workers in the food system through employers and buyers (in the case of small holder farmers). Investing in the short- and long-term nutrition security (and therefore resilience) of these workers brings benefits to individuals, businesses and society. Summative analysis was conducted by a third party. Additional internal assessment on workforce resilience was completed.</td>
<td>Bangladesh, India, Kenya, Mozambique and Pakistan</td>
</tr>
<tr>
<td>Supporting effective policymaking and coordination during the pandemic</td>
<td>This initiative supports keeping food markets working, during Covid-19 and effective, evidence-based policymaking and coordination during the pandemic. It is part of building back better resilience, with a focus on urban food systems and communities - for all, especially the most vulnerable and with attention to gender. Assessment report on community readiness tool was conducted for Kenya and Nigeria.</td>
<td>Kenya, Mozambique and Pakistan, and policy engagement in GAIN countries</td>
</tr>
<tr>
<td>Cross-cutting research</td>
<td>The Keeping Foods Market Working programme is supported by cross-cutting research. This workstream has two main components: 1) programme-internal knowledge generation, and 2) contributing to global evidence building on the effects of COVID-19 on nutrition and food consumption.</td>
<td>Global</td>
</tr>
</tbody>
</table>