REQUEST FOR PROPOSALS

UPDATED SUPPLY CHAIN ANALYSES

Issued by
The Global Alliance for Improved Nutrition (GAIN)

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I. PROJECT BACKGROUND AND SCOPE OF WORK

1. ABOUT GAIN

The Global Alliance for Improved Nutrition (GAIN) is a Swiss-based foundation launched at the UN in 2002 to tackle the human suffering caused by malnutrition. Working with both governments and businesses, we aim to transform food systems so that they deliver more nutritious food for all people.

At GAIN, we believe that everyone in the world should have access to nutritious and safe food. We work to understand and deliver specific solutions to the daily challenge of food insecurity faced by poor people. By understanding that there is no “one-size-fits-all” model, we develop alliances and build tailored programmes, using a variety of flexible models and approaches.

We build alliances between governments, local and global businesses, and civil society to deliver sustainable improvements at scale. We are part of a global network of partners working together to create sustainable solutions to malnutrition. Through alliances, we provide technical, financial and policy support to key participants in the food system. We use specific learning, evidence of impact, and results of projects and programmes to shape and influence the actions of others.

Headquartered in Geneva, Switzerland, GAIN has representative offices in Denmark, The Netherlands, the United Kingdom, and the United States. In addition, we have country offices in Bangladesh, Ethiopia, India, Indonesia, Kenya, Mozambique, Nigeria, Pakistan, and Tanzania. Programmes and projects are carried out in a variety of other countries, particularly in Africa and Asia.

2. BACKGROUND

The Global Alliance for Improved Nutrition (GAIN) is issuing this Request for Proposal (RFP) and will be the administrative lead organisation for this RFP.

The purpose of this RFP is to engage services of a Service Provider to develop 10 supply chain analyses, based on GAIN’s SCAN (Supply Chain Analysis for Nutrition) methodology. The reports will be created from existing data which GAIN will share with the selected service provider.

3. SCOPE OF WORK AND DELIVERABLES

The successful applicant shall present 10 updated supply chain analyses, in the format of GAIN's briefing papers, that translate existing supply chain analyses into the SCAN (Supply Chain Analysis for Nutrition) methodology developed by GAIN.

3.1. OBJECTIVES

The 10 reports will demonstrate, using the SCAN methodology, the improvements that can be made in 10 food value chains to improve low-income consumers’ access to nutritious foods by improving the availability, desirability, and quality of those foods.

3.2. DELIVERABLES

10 new supply chain analyses, in the form of a GAIN briefing paper, each 4 to 5 pages in length.

- Review 10 existing value chain assessments
- Understand the SCAN (Supply Chain Analysis for Nutrition) methodology
- Rewrite the 10 existing documents, placing the relevant findings and outcomes in a new document in line with the SCAN approach.
- Highlight how the following aspects of the nutritious food can be improved through interventions. In most cases these cases should be catalysed by development partners and carried out or sustained by the private sectors.
  - Availability
  - Desirability
  - Quality
- Highlight where in the supply chains the improvements can be made, i.e.
  - Production
  - Transport and Logistics
  - Value addition and processing
  - Distribution
  - Retail
- Make clear how the improvements can be sustained and how they will continue to profitable business models among all value chain actors.
- Note aspects that can be acted upon to improve the availability of safe and nutritious foods to low-income consumers:
  - Products
  - Processes
  - People
  - Policies
- Make clear, by highlighting information in the existing reports, which of the above aspects is likely to be the most practical ‘lever’ for improving the food’s positive nutrition impact.
- Each report should be 4 to 5 pages in length and using the style and format of the GAIN briefing paper series (template and examples will be provided to the consultant)

<table>
<thead>
<tr>
<th>Timeline (working days only)</th>
<th>Phase</th>
<th>Deliverable</th>
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<tbody>
<tr>
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<td>Signature of contract</td>
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<tr>
<td>Day 7</td>
<td>Consultant reviews documentation and prepares recommended outlines.</td>
<td>Present outlines of reports</td>
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<tr>
<td>Day 12</td>
<td>GAIN reviews recommendation and agrees or suggests changes</td>
<td>GAIN to agree outline</td>
</tr>
<tr>
<td>Day 30</td>
<td>Consultant prepares first drafts of the 10 reports, adapting existing material into layout that represents SCAN methodology.</td>
<td>First drafts of 10 reports presented</td>
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### II. INSTRUCTIONS FOR RESPONDING

This section addresses the process for responding to this solicitation. Applicants are encouraged to review this prior to completing their responses.

1. **CONTACT**

Please direct all inquiries and other communications to the contact below. Responses will not be confidential except in cases where proprietary information is involved.

   - Sanne Jensen, Senior Associate, GAIN Nordic – Copenhagen, Denmark
   - E-mail: sjensen@gainhealth.org

2. **BUDGET**

Applicants are required to provide GAIN with a detailed fee percentage proposal. The final budget amount will have to be approved by the organisation prior to starting the project.

3. **FORMAT FOR PROPOSAL**

The proposal needs to be formatted as follows:

   - A one-page narrative document, explaining the proposed approach, team members, timelines, and budget.
   - The budget represents the total cost to GAIN, including all taxes, expenses, and bank charges.
   - Annexes, which should include:
     - CVs of individual consultant or of team members of a consultancy firm
     - Samples of documents and analyses (or links to documents) prepared by the consultant/firm
     - A breakdown of the budget by expense type, team member, number of days.
4. SUBMISSION

Originals should be submitted as follows:

An electronic copy containing the documents preferably in MS Word along with all the required information including the fee proposal should reach GAIN at the address mentioned below:

- Sanne Jensen, Senior Associate, GAIN Nordic – Copenhagen, Denmark
- sjensen@gainhealth.org

5. DEADLINE

Completed proposals should be submitted to GAIN before 23:59 Central European Time on 21 April 2021.

6. UNACCEPTABLE

The following proposals will automatically not be considered or accepted:

- Proposals that are received after the RFP deadline at the specified receiving office.
- Proposals received by fax.
- Incomplete proposals.
- Proposals that are not signed.

7. REVISIONS

Proposals may be revised by electronic mail provided such revision(s) are received before the deadline.

8. ACCEPTANCE

GAIN will not necessarily accept the lowest cost or any of the Proposals submitted. Accordingly, eligibility requirements, evaluation criteria and mandatory requirements shall govern.

9. COMPLETION

- Proposals must be submitted on official letterhead of the lead organisation or firm and must be signed by a principal or authorising signatory of the lead firm or organisation.
- In case of errors in calculating overall costs, the unit costs will govern.
- It is the applicant's responsibility to understand the requirements and instructions specified by GAIN. In the event that clarification is necessary, applicants are advised to contact the responsible person at GAIN under section II. point 1., prior to making their submission.
- While GAIN has used considerable efforts to ensure an accurate representation in this Request for Proposal (RFP), the information contained in this RFP is supplied solely as a guideline. The information is not warranted to be accurate by GAIN. Nothing in this RFP is intended to relieve applicants from forming their own opinions and conclusions with respect to the matters addressed in this RFP.
- By responding to this RFP, the applicant confirms its understanding that failing to comply with any of the RFP conditions may result in the disqualification of their submission.
10. RIGHTS OF REJECTION

GAIN reserves the right to reject any or all submissions or to cancel or withdraw this RFP for any reason and at its sole discretion without incurring any cost or liability for costs or damages incurred by any applicant, including, without limitation, any expenses incurred in the preparation of the submission. The applicant acknowledges and agrees that GAIN will not indemnify the applicant for any costs, expenses, payments or damages directly or indirectly linked to the preparation of the submission.

11. REFERENCES

GAIN reserves the right, before awarding the Proposal, to require the applicant to submit such evidence of qualifications as it may deem necessary, and will consider evidence concerning the financial, technical and other qualifications and abilities of the applicant.

12. RELEASE OF INFORMATION

After awarding the Proposal and upon written request to GAIN, only the following information will be released:
- Name of the successful applicant.
- The applicant's own individual ranking.

III. TERMS AND CONDITIONS OF THIS SOLICITATION

1. NOTICE OF NON-BINDING SOLICITATION

GAIN reserves the right to reject any and all bids received in response to this solicitation and is in no way bound to accept any proposal. GAIN additionally reserves the right to negotiate the substance of the successful applicants' proposals, as well as the option of accepting partial components of a proposal if deemed appropriate.

2. CONFIDENTIALITY

All information provided as part of this solicitation is considered confidential. In the event that any information is inappropriately released, GAIN will seek appropriate remedies as allowed. Proposals, discussions, and all information received in response to this solicitation will be held as strictly confidential.

3. RIGHT TO FINAL NEGOTIATIONS ON THE PROPOSAL

GAIN reserves the right to negotiate on the final costs, and the final scope of work of the proposal. GAIN reserves the right to limit or include third parties at GAIN's sole and full discretion in such negotiations.

4. EVALUATION CRITERIA

Proposals will be reviewed by the Selection Team. The following indicate a list of the significant criteria against which proposals will be assessed. This list is not exhaustive or 100% inclusive and is provided to enhance the applicants' ability to respond with substance.
Applicants are required to submit the following information, conforming to the guidelines given in this section:

- **Understanding of the scope of work:**
  - Proposal shall demonstrate a clear understanding of the project objective and deliverables as outlined in Section I.

- **Demonstrate a clear understanding of the technical requirements of this RFP:**
  - Providing detailed technical documentation of the proposed strategy.
  - Evidence of experience delivering solutions using the proposed information technology platform.

- **The creative and methodological approaches required to implement each of the parts of the scope of work.**

- **Comprehensiveness of work plan and reasonableness of proposed time frame:**
  - Proposal shall include a feasible work plan to ensure successful completion of deliverables.
  - The work plan details how activities will be coordinated.

- **Detailed budget and cost-effectiveness of proposed approach:**
  - Evidence of cost-effective approaches to undertaking the scope of work within the proposed budget.
  - Proposal shall identify possible challenges and include creative approaches to addressing them.

- **Management and personnel plan:**
  - The team members working on this project shall have the relevant qualifications and overall experience required to successfully implement the project.
  - Roles and responsibilities of each team member shall be clearly defined. GAIN shall have one main contact person clearly identified in the proposal.

- **A duly completed offer of services.**

- **Adherence to the page limits of the proposal format.**

- **Competence and demonstrated quality of work of the consultant or firm**
  - Demonstrated fluency in English, and demonstrated ability to produce high-quality documents ready for publication: Final deliverables must be ready for publication and should require no further copy-editing.

GAIN reserves the right to contact the individuals and contractor(s) in order to verify the information provided as part of the Proposal.

5. **REVIEW PROCESS**

The review process will involve a Review Panel with participants selected by GAIN.

6. **LIMITATIONS WITH REGARD TO THIRD PARTIES**

GAIN does not represent, warrant, or act as agent for any third party as a result of this solicitation. This solicitation does not authorise any third party to bind or commit GAIN in any way without GAIN’s express written consent.
7. COMMUNICATION

All communication regarding this solicitation shall be directed to appropriate parties at GAIN. Contacting third parties involved in the RFP, the review panel, or any other party may be considered a conflict of interest and could result in disqualification of the proposal.

8. FINAL ACCEPTANCE

Award of a Proposal does not imply acceptance of its terms and conditions. GAIN reserves the right to negotiate on the final terms and conditions including the costs and the scope of work when negotiating the final contract to be agreed between GAIN and the applicant.

9. VALIDITY PERIOD

The offer of services will remain valid for a period of 60 days after the Proposal closing date. In the event of award, the successful applicant will be expected to enter into a contract subject to GAIN’s terms and conditions.

10. INTELLECTUAL PROPERTY

Subject to the terms of the contract to be concluded between GAIN and the applicant, the ownership of the intellectual property related to the scope of work of the contract, including technical information, know-how, processes, copyrights, models, drawings, source code and specifications developed by the applicant in performance of the contract shall vest entirely with GAIN.

11. SCOPE OF CHANGE

Once the contract is signed, no increase in the liability of GAIN or in the fees to be paid by GAIN for the services resulting from any change, modification or interpretation of the documents will be authorised or paid to the applicant unless such change, modification or interpretation has received the express prior written approval of GAIN.

IV. OFFER OF SERVICES

1. Offer submitted by:

________________________________________________________________________

________________________________________________________________________

________________________________________________________________________

(Print or type business, corporate name and address)

2. I (We) the undersigned hereby offer to GAIN, to furnish all necessary expertise, supervision, materials, and other things necessary to complete to the entire satisfaction of the Executive Director or authorised representative, the work as described in the Request for Proposal according to the terms and conditions of GAIN for the following prices:
   a. Click or tap here to enter text.
   b. Click or tap here to enter text.
   c. Click or tap here to enter text.
3. I (We) agree that the Offer of Services will remain valid for a period of sixty days (60) calendar days after the date of its receipt by GAIN.

4. I (We) herewith submit the following:

   (a) A Proposal to undertake the work, in accordance with GAIN’s requirements specified.
   (b) A duly completed offer of services, subject to the terms herein.

OFFERS WHICH DO NOT CONTAIN THE ABOVE-MENTIONED DOCUMENTATION OR DEVIATE FROM THE PRESCRIBED COSTING FORMAT MAY BE CONSIDERED INCOMPLETE AND NON-RESPONSIVE.

Date this day of Click or tap here to enter text. in Click or tap here to enter text.

__________________________________________
Signature (applicant)

__________________________________________
Signature (applicant)